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# Building Family Law Firms of the Future: Insights on Profitability, AI, and Firm Culture

Katie Langer · Wednesday, November 13th, 2024

Family law firms face unique challenges that require innovative strategies to ensure long-term success. In advance of the AAML Annual Meeting in Chicago, Affinity Consulting Group, Centerbase, and 12 AAML fellows discussed how family law practices can adapt to future demands.

The conversation centered around three critical areas: profitability, the transformative role of AI in family law, and cultivating a strong, people-centered firm culture. This summary captures the group's insights and actionable recommendations, offering a roadmap for family law firms looking to thrive in a competitive and tech-driven future.

### **Focus on Profitability to Maximize Resources**

Profitability is an important measure of success for any law firm because it helps determine how efficiently the firm utilizes resources and how much value it delivers to clients. Measuring law firm profitability requires analyzing the underlying factors that influence profitability's core components — revenue and expenses — which helps you identify opportunities to maximize profits and make data-driven decisions.

#### **Actions to Take**

- Enhance Collection Processes: Create or strengthen a collections team to handle outstanding payments, minimizing the need for attorneys to follow up with clients. Use tools to automate alerts for retainer replenishments and overdue accounts.
- Implement Clear Payment Policies: Develop a standardized approach that informs clients

upfront about retainer requirements and account replenishments.

- **Introduce KPIs:** What gets measured gets done, so establish collection goals (e.g., 90%+ collection rate) to improve financial predictability and accountability.
- Leverage Technology: Consider software that offers automated time capture and billing to reduce lost hours. Tools such as Laurel AI or Centerbase's Automatic Time Capture can help track all billable activities.

### **Use AI for Good in Family Law Practice**

The usage of AI is changing the way attorneys and law firms operate for good. But rather than fearing AI, the mindful adoption of AI offers tremendous promise to enhance the way legal professionals work, reducing tedium in the practice of law while freeing up valuable time for thinking strategically, identifying creative solutions, and engaging thoughtfully with clients. Embracing AI thoughtfully is an act of helping your firm operate in a modern legal landscape.

#### **Actions to Take**

- Explore Recruiting AI: Use AI-driven tools to scrape platforms like LinkedIn, identifying and compiling lists of qualified candidates without relying on costly recruiting agencies.
- Automate Document Review: Use AI tools like Paxton.ai and Co-Counsel to handle initial drafts of discovery summaries, deposition reviews, and document comparisons.
- Improve Written Communication: Grammarly and WordRake are tools that can improve clarity and professionalism in client communications.
- Make AI Your Thought Partner: Utilize ChatGPT for brainstorming, drafting, and researching by posing prompts such as, "Suggest 5 innovative growth strategies for a family law firm."

• Integrate Time Capture AI: Investigate AI solutions to improve billing accuracy by capturing all activity data throughout the day. This helps avoid revenue loss from unbilled hours.

## Foster a Culture that Values Your Firm's People

Your people are your number one asset. Prioritize onboarding and retention strategies that help you take care of your team and build a strong culture centered on the firm's values. Implementing these strategies proactively will help safeguard against costly employee turnover and set your firm up for greater success.

#### **Actions to Take**

- Clarify and Communicate Core Values: Define core values and communicate them regularly across the team.
- Onboarding and Training Programs: Build structured onboarding programs for associates, setting clear expectations, goals, and values from day one. Consider implementing a "University" program, where experienced attorneys mentor newcomers and provide training in core legal and business skills.
- **Host Regular Team Check-Ins:** Hold weekly meetings to discuss progress, address challenges, reinforce cultural values, and provide feedback for associates' development.
- Create a Knowledge Library: Develop a knowledge-sharing system with standardized documents and training videos so team members can access firm-specific procedures and templates.
- Encourage Peer Learning and Mentorship: Foster an environment where senior attorneys regularly provide feedback and mentorship, enhancing skills and strengthening relationships within the firm.

## **Embrace Progress to Build Your Firm's Future**

Family law firms have an opportunity to set new standards in how they serve clients, support their teams, and use technology to streamline their operations. Embracing this future requires a commitment to rethinking traditional approaches to profitability, talent management, and the role of AI. Now is the time to assess your firm's strengths and identify where these strategies can make a meaningful impact.

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